

# Fee Structure

*Version 1.2.0 – August 3, 2022* 

For US offers more than a living wage certification. We also provide valuable research, tools, and consulting guidance so that employers have the support they need to move toward a living wage for all U.S. workers in the most cost-effective ways possible. Our goal is to make living wage payment a decision that benefits employers, workers, and communities. To achieve this, we have created an affiliate membership category and two tiers of certification. Each is priced according to the depth of assistance and cost savings that can be offered by Living Wage for Us to employers who are committed to a living wage journey.

Living Wage for Us is dedicated to ensuring that certification and services provided are accessible to all types of organizations including nonprofit and government employers, as well as those that are across the spectrum from small employer to large multinational.

### For Us Affiliate Membership

This category provides employers with access to living wage data across the U.S. that is more granular than the publicly available living wage rates map, expert recommendations on paths to a living wage, and our interactive self-assessment tool that allows a full analysis of the gap to a living wage for all workers across all positions. This tool further provides employer members with a way to analyze how particular benefits adjustments, or combinations of adjustments, could work to close the gap to a living wage. These resources will allow employers to make an informed decision on how they might strategically move toward a living wage before committing to certification. For large companies with multiple independent brands, affiliate membership will help the company to assess which brands might be well positioned as first movers for certification. This can provide an opportunity for the company to assess the business returns and social value of living wage payment and certification before making commitments for brands that have a larger gap to a living wage.

Affiliate membership is not intended as a static condition, nor will it offer the reputational and productivity benefits of certification. As such it carries the expectation that an employer supports the goal of moving to a living wage payment for all its U.S. workers and is willing to take actions towards that goal. This membership status does not include specific requirements or measured commitments.

Living Wage For US sets the following fee structure for affiliate members:

- Employers with up to \$1MM in annual revenues \$350 member affiliate fee
- Employers with between \$1MM and \$5MM in annual revenues \$500 member affiliate fee
- Employers with between \$5MM and \$10MM in annual revenues \$1,000 member affiliate fee



- Employers with between \$10MM and \$25MM in annual revenues \$2,000 member affiliate fee
- Employers with between \$25MM and \$50MM in annual revenues \$3,500 member affiliate fee
- Employers with between \$50MM and \$100MM in annual revenues -- \$7,500 member affiliate fee
- Employers with between \$100MM and \$1Bn in annual revenues \$10,000 member affiliate fee
- Employers with between \$1Bn and \$5Bn in annual revenues \$15,000 member affiliate fee
- Employers above \$5Bn in annual revenues \$20,000 member affiliate fee

## **Initial Assessment/Application for Certification**

The initial assessment serves as the application for certification as well and requires a fee that covers Living Wage for Us staff time to assist employers in properly assessing gaps to the living wage per employee across their organization. Additionally, the initial assessment provides information on whether tier I and/or II of the standard have been reached, with any gaps quantified per employee. A review and discussion will be provided to employers as part of the assessment with any needed actions to achieve tier I or tier II certification, or simply close gaps to a living wage, identified where the standard was not met, and explained. If the initial assessment/application shows that a tier of certification has been achieved, an employer would then make a choice on whether to become certified. Certification fees moving forward will cover an annual reassessment against living wage rates and the assessment fee will not be charged for future years wherein an employer is certified.

For US sets the following fee structure for certification applications:

- Employers with up to \$1MM in annual revenues \$350 assessment/application fee
- Employers with between \$1MM and \$5MM in annual revenues \$500 assessment/application fee
- Employers with between \$5MM and \$10MM in annual revenues \$1,000 assessment/application fee
- Employers with between \$10MM and \$25MM in annual revenues \$1,750 assessment/application fee
- Employers with between \$25MM and \$50MM in annual revenues \$2,500 assessment/application fee
- Employers with between \$50MM and \$100MM in annual revenues \$5,000 assessment/application fee
- Employers with between \$100MM and \$1Bn in annual revenues \$7,500 assessment/application fee
- Employers with between \$1Bn and \$5Bn in annual revenues \$10,000 assessment/application fee
- Employers with above \$5Bn in annual revenues \$15,000 assessment/application fee





#### Tier I Certification

Once an employer has submitted an application for certification and achieved the requirements of tier I of the Living Wage for Us standard, they are required to pay annual certification fees for each year they remain at this tier. This tier includes the highest level of service provision to employers, with annual check-ins on progress toward a living wage for all workers, and annual planning deliverables to support employers each year in their living wage journey. The annual fees for tier I are higher than those applied to tier II certification, because they entail staff consulting time that represents significant cost savings for the employer compared to other available consulting services, during their journey toward paying a full living wage and achieving tier II certification. The certification fees cover a range of activities, inclusive of but not limited to the following:

- 1. Authorization to use the achieved seal designation, including on websites, in store fronts or on products.
- 2. Access to all tools and research data developed by Living Wage for Us. Inclusive of but not limited to: a) self-assessment tool to measure actual gaps to a living wage and test potential implications of new or extended benefits on achieving the living wage; b) detailed data on living wage levels in formats beyond those supplied to the general public and non-member companies; c) occasional guidance on key performance indicators and surveys for an employer to track the benefits of living wage payment and pay increases to both their business and their workers; d) cases and examples of cost-effective paths to ensuring a living wage for all workers
- 3. Gap analysis by staff that clearly defines the gap to a living wage for each employer and ensures that self-assessment information is being correctly accounted for, while analyzing any specific benefit or pay instances within a company that might fall out of the scope of the tool, but may count toward living wage payment
- 4. Verification and compliance services as well as a complaint management system that ensures any errors are remedied quickly and confidentially, without the need for on-site audits.
- 5. Full access to the larger Living Wage for Us community and its activities, inclusive of invitations to participate in topic specific working groups e.g. supply chain living wages, pay equity, etc., discounts to living wage conferences slated to begin in 2025 (and occur every three years), and access and connectivity to cross-learning and collaboration opportunities with living wage initiatives in other countries.

Living Wage for Us sets the following fee structure for tier I certification:

- Employers with up to \$1MM in annual revenues \$400 annual certification fee
- Employers with between \$1MM and \$5MM in annual revenues \$750 annual certification fee



- Employers with between \$5MM and \$10MM in annual revenues \$2,000 annual certification fee
- Employers with between \$10MM and \$25MM in annual revenues \$4,000 annual certification fee
- Employers with between \$25MM and \$50MM in annual revenues \$7,000 annual certification fee
- Employers with between \$50MM and \$100MM in annual revenues \$12,000 annual certification fee
- Employers with between \$100MM and \$1Bn in annual revenues \$17,500 annual certification fee
- Employers with between \$1Bn and \$5Bn in annual revenues \$25,000 annual certification fee
- Employers above \$5Bn in annual revenues \$40,000 annual certification fee



#### Tier II Certification

Once an employer has submitted an application for certification or been assessed on progress annually as a tier I certified employer and achieved the requirements of tier II, they qualify for reduced annual certification fees associated with tier II certification. They retain all benefits of ongoing membership at this tier. The certification fees for tier II cover the full range of activities available to tier I certified employers, but without the necessity of annual planning and consulting to close the gap to a living wage. The resulting annual fees once this level of the standard is achieved are as follows:

- Employers with up to \$1MM in annual revenues \$300 annual certification fee
- Employers with between \$1MM and \$5MM in annual revenues \$500 annual certification fee
- Employers with between \$5MM and \$10MM in annual revenues \$1,000 annual certification fee
- Employers with between \$10MM and \$25MM in annual revenues \$2,000 annual certification fee
- Employers with between \$25MM and \$50MM in annual revenues \$3,500 annual certification fee
- Employers with between \$50MM and \$100MM in annual revenues \$7,500 annual certification fee
- Employers with between \$100MM and \$1Bn in annual revenues \$10,000 annual certification fee
- Employers with between \$1Bn and \$5Bn in annual revenues \$15,000 annual certification fee
- Employers above \$5Bn in annual revenues \$20,000 annual certification fee







# **Optional Plus Add-on Designation**

An employer that has achieved either tier I or tier II certification has the option to be considered for the "Plus" add-on designation to their seal. Additional fees are not required for this designation as questions pertinent to obtaining this designation are included in both the initial application, and annual planning for tier I certified employers.